

[Type text]

**United Nations Development Programme**  
**Region: Asia and the Pacific**  
**Project Document**  
**CRISIS PREVENTION AND RECOVERY PROJECT IN THE PACIFIC**

**Expected RP Outcome(s):**

- 1) Improved and effective capacity of Governments and CSOs to prevent, manage and respond to conflict and natural disaster
- 2) Enhanced capacity to carry out socio-economic activities for early and sustainable post-conflict/disaster recovery

**Expected Output(s):**

- 1) Strengthened Pacific Regional Human Security.
- 2) Increased awareness of women's perspectives and improved capacity for mainstreaming gender in Pacific conflict prevention, human security and disaster risk management policy and practice.
- 3) Enhanced capacity of regional organizations, government and civil society in gender-sensitive and human rights based crisis analysis, disaster risk management, recovery and peacebuilding through the Pacific Institute for Peace Building and Development, training, curriculum development and tools.
- 4) Strengthened community, local government, and civil society capacity for conflict prevention, recovery and disaster risk management.
- 5) Creation of virtual Pacific knowledge platforms for south to south cooperation, the sharing of lessons, good practices and research on crisis and recovery.

**Implementing Partner/Executing Entity:** UNDP Pacific Centre  
**Responsible Parties/Implementing Agencies:** CROP agencies, regional and national NGOs and UNDP Country Offices

**Narrative**

The **CRISIS PREVENTION AND RECOVERY PROJECT FOR THE PACIFIC (2008-2011)**, aims to raise awareness, build capacity, support and facilitate the development of a body of knowledge, policies and practices in crisis prevention and recovery by strengthening regional and national networks and partners that are thereby enabled to reduce vulnerabilities and increase resilience at the national and local level. The project will be implemented under DEX modality and in partnership with the Council of Regional Organisations in the Pacific (CROP Agencies), regional NGOs and UNDP Country Offices. It builds upon and supports the operationalisation of the Pacific Plan, the UNDAF for Fiji/Samoa MCO and PNG CO and efforts towards UN reform in the region.

Programme Period: 2008-2011  
Project Title: CRISIS PREVENTION & RECOVERY PROJECT FOR THE PACIFIC  
Atlas Award ID: 00058679  
Start date: 1 Jan 2008  
End Date: 31 Dec 2011

LPAC Meeting Date \_\_\_\_\_  
BPAC Meeting Date \_\_\_\_\_

Total resources required	\$10,000,000
Total allocated resources	\$2,595,000
Regular	\$1,400,000
Other	
• BCPR	\$420,000
• AusAID	\$325,000
• NZAID	\$450,000
• Government	-
Unfunded Budget	\$7,402,000
In-kind Contributions	-

Agreed by (Government)

Agreed by (Implementing Partner/Executing Entity):

Agreed by (UNDP):

## I. SITUATION ANALYSIS

1. Increasing vulnerability to crisis in the form of disaster, violence, political instability, conflict and civil unrest is a feature of the socio-economic and political landscape of parts of the Pacific region. The impact of crises on inhibiting the social and economic development of Pacific Island nations and consequently setting back the achievement of the Millennium Development Goals (MDGs) is well documented.

2. Over the past two decades parts of the institutional platform for addressing vulnerability to crisis have been assembled in the region. In 1992 and 1997, respectively, the Pacific Islands Forum (PIF) issued the *Honiara Declaration* and the *Aitutaki Declaration* on law enforcement cooperation, regional security policy issues, legislation on issues of extradition and transnational crime, and a regional framework for the development of good governance<sup>1</sup>. At the turn of the Century, the *Biketawa*<sup>2</sup> (2000) and *Nasonini* (2002) declarations described frameworks for greater regional stability, good governance, human rights and democracy, and principles and guidelines for regional action in crisis-ridden member countries. The *Nadi Framework* initiative in 2000 aimed to regulate the import, possession and the use of firearms, ammunition and related materials. The *Pacific Plan* adopted in 2005 by PIF leaders identified enhanced good governance and security as one of the four goals for the region. The *Regional Framework for Action 2005 – 2015 Building the Resilience of Nations and Communities to Disasters* focussed regional efforts on decreasing vulnerability to disasters through risk reduction and improved disaster risk management and the *Pacific Islands Framework for Action on Climate Change 2006-2015* endorses the urgent need to reduce Pacific Island vulnerability to the impacts of Climate Change and climate related hazards.

3. While these efforts mark important progress towards addressing vulnerability to crisis in the region, only limited progress has been made in implementing the various frameworks and Declarations, for several reasons:

- a) **Insufficient recognition of conflict and disaster risk as development issues** - Crisis prevention and recovery are still often considered to be an isolated field of practice, whereas conflict, disaster and development are indeed interdependent and mutually reinforcing. The field has therefore remained restricted to traditional actors focusing on technical responses to crisis events rather than addressing systemic causes that are rooted in development processes. There has also been too limited an exploration of synergies with related areas of practice such as **climate change adaptation**, natural resource management and governance, and limited engagement with development partners outside the field, leading to some duplication of work and wastage of resources.
- b) **Limited institutional capacity at regional, national and local level** - Low capacity at the regional level to develop policies and sustain support to national governments has been complicated by overlapping mandates. Many national governments struggle to address inadequacies in their national regulatory and legal frameworks, implement regional initiatives and absorb available assistance. Socio-political barriers have prevented open discussion about conflict, and perverse incentives have given low priority to disaster risk reduction. Most of the available financial and training resources have been invested in building regional and/or national capacities at the expense of local level capacities. As a result, there has been little success in extending the regional and national initiatives down to the local level.
- c) **Limited capacity of civil society for conflict prevention, peacebuilding and Disaster Risk Management (DRM)** - In spite of the fact that civil society organisations (CSOs) work closely with communities and have undertaken initiatives in crisis prevention and recovery, there has been a general lack of engagement by regional and national stakeholders with civil society. As a result, many of these initiatives undertaken in conflict prevention and community based DRM have been one off and ad-hoc with limited sustainability and poor monitoring and evaluation leading ultimately to limited success.
- d) **Top heavy and poor coordination for crisis prevention and recovery** – This has been a common problem at all levels in the region and particularly notable in crisis response, but equally relevant to crisis prevention and recovery efforts. There has been a heavy emphasis on regional bodies and national counterparts coordinating efforts, while local capacities remain weak.

<sup>1</sup> The *Aitutaki Declaration* on regional security cooperation (1997) that refers to the region's "vulnerability to natural disasters, environmental damage and unlawful challenges to national integrity and independence" and reaffirmed a commitment to a "...comprehensive, integrated and collaborative approach to maintaining and strengthening current mechanisms for cooperation among members in dealing with threats to the security, broadly defined, of states in the region and of the region as a whole".

<sup>2</sup> *Biketawa Declaration* (2000) "Forum must constructively address difficult and sensitive issues including underlying causes of tensions and conflict (ethnic tensions, socio-economic disparities, lack of good governance, land disputes and erosion of cultural values)", including via "third-party mediation" and "convening an eminent persons group". *Biketawa* provides an "overarching mechanism for member States to discuss and address regional security issues in cooperative and consultative manner."

Overlapping mandates among regional bodies and other actors in the field have fed competition for scarce financial resources.

- e) **Pervasive and inadequate response to gender in crisis** – Within the crisis prevention and recovery field there has been an unwillingness to acknowledge the gendered causes and impacts of conflict and natural disasters or to perceive gender as an issue that informs both community vulnerability and resilience. Within conflict prevention and formal peace processes there has been poor implementation at national level of the Convention for the Elimination of all Forms of Discrimination against Women (CEDAW) and United Nations Security Council Resolution (UNSCR) 1325 as well as limited participation of women in formal peace processes and decision-making in post-conflict reconstruction and reconciliation activities. Within DRM there has been a notable lack of involvement of women in decision-making arenas and early warning at all levels.
- f) **Weak information sharing and learning** – Although crisis management is a long-standing development concern in the Pacific region, there has been little success in systematising information sharing across different levels and between stakeholders, thus inhibiting effective learning from good practice. Much information regarding crisis prevention and recovery remains stored with regional or national bodies that have little capacity for information management.

4. The underlying causes of the region's increasing vulnerability to crisis are persistent, systemic and inextricably linked. Poor governance, low capacity for the provision and delivery of social services, gender inequality manifested through gender-based violence, unsustainable natural resource extraction, poor environmental management, **climate change**, increasing poverty and unemployment, the availability of small arms, increased violence and criminality and the degradation of traditional social systems underlie vulnerability to crisis within the region. These causes must be understood in the context of human security, encompassing many facets including; political; economic; food; health; environmental; personal; and community. The human security approach emphasizes the prevention of crisis and fosters collaboration and partnership among regional, national and local stakeholders. In order to address the pervasive and critical nature of human security threats in the Pacific, the capacity of regional organizations, governments at national and local level and civil society must be strengthened. Human security threats can then be recognized and addressed collectively, helping to build Pacific Island communities that are less vulnerable to all forms of crisis.

## II. STRATEGY

5. The project strategy is to raise awareness, build capacity, support and facilitate the development of a body of knowledge, policies and practices in crisis prevention and recovery. This will be achieved by strengthening regional and national networks and partners that are thereby enabled to reduce vulnerabilities and increase resilience at the local level. To reduce the vulnerability of Pacific Island communities to violence, conflict and **both climate and non-climate related disasters**, the project will replicate the dual focus on *prevention* and *recovery* as set forward in the United Nations Development Programme (UNDP) Regional Programme Document for Asia and the Pacific 2008-2011. This is reflected in the two project outcomes:

- 1) **Prevention Outcome:** Improved and effective capacity of Governments and CSOs to prevent, manage and respond to conflict and natural disaster
- 2) **Recovery Outcome:** Enhanced capacity to carry out socio-economic activities for early and sustainable post-conflict/disaster recovery

### II.1 Project Outputs

6. The project has five inter-related outputs that will strengthen the capacity of regional organizations, governments and CSO's through institutional and policy development, capacity building and the mainstreaming of disaster risk management and conflict-sensitivity in regional and national development processes, to reduce vulnerability and increase resilience at the local level (see diagram below).

#### Output 1: Strengthened Pacific Regional Human Security.

During 2007, UNDP Pacific Centre and the Pacific Islands Forum Secretariat (PIFS) through the Political and Security Programme initiated a process of dialogue in the region, to broaden the concept of security from state-focused to people centred. In October 2007, the PIFS Pacific Action Plan Committee recommended to PIF leaders that a medium-term regional human security framework be developed to provide insight into broader security issues underlying crises and conflicts, and to produce tools to prevent or address them. The aim of this output therefore is to strengthen institutional capacity, approaches, policies and interventions towards human security in the region, and to support national governments and regional organisations, in line with the Pacific Plan. Support will be provided to develop a Pacific regional human security framework, building on consultations undertaken in 2007 with

PIFS, government representatives, civil society, women's groups and academia.; further analysis of root and proximate causes of conflict and human insecurity in the Pacific region; policy development based on three Conflict-related Development Analyses (CDA); and support to the development of an early response mechanism to critical and pervasive human security threats through the operationalisation of the Biketawa Declaration.

Also within the framework of human security the CPR project will collaborate with the MDG achievement and poverty reduction project to undertake research and training on corporate social responsibility and conflict and environmental sensitive business practices and develop strategies in partnership with UNDP PNG and Solomon Islands Country Offices to increase youth economic empowerment in conflict recovery contexts. In recognition of the role that climate change and exposure to natural hazards play in the creation of human insecurity in the Pacific region, the project will also assist in the implementation of the *"Framework for Action (2005-2015): Building the Resilience of Nations and Communities to Disasters"* and the *Pacific Islands Framework for Action on Climate Change 2006-2015* by supporting the Pacific DRM Partnership Network and Pacific Islands governments with technical advice and tools to mainstream disaster risk management and adaptation to climate change into national planning and budgetary processes through the development of National Action Plans for Disaster Risk Management.

**Output 2: Increased awareness of women's perspectives and improved capacity for mainstreaming gender in Pacific conflict prevention, human security and disaster risk management policy and practice**

This output focuses on supporting the implementation of UNSCR 1325 and the UNDP Bureau for Crisis Prevention and Recovery's (BCPR) "Eight Point Agenda for Women's Empowerment and Gender Equality in Crisis Prevention and Recovery" in the Pacific. This will be achieved through research into the gendered dimensions of traditional knowledge in areas such as environmental and natural resource management, disaster risk management and adaptation to climate change; analytical work on gender-based violence in conflict and conflict recovery situations; policy development and capacity building for regional and UN agencies on engendering conflict prevention, human security and disaster risk management policy and practice; and advocacy for the continuing engagement of women's organizations with the PIF Regional Security Committee.

**Output 3: Enhanced capacity of regional organizations, government and civil society in gender-sensitive and human rights based crisis analysis, disaster risk management, recovery and peace building through the Pacific Institute for Peace Building and Development, training, curriculum development and tools.**

The aim of this output is to further improve the interface between governments, civil society, regional organizations and the private sector in order to increase capacity for critical policy analysis that clearly recognises Crisis Prevention and Recovery as a development issue and fosters crisis sensitive programming and planning to achieve the overarching goal of reducing vulnerability of communities in Pacific Island Countries. This output will create and deliver learning resources for Pacific leadership in regional organizations, government, civil society, and UN agencies that will engage in regular learning encounters, to build a critical and competent practice in Crisis Prevention and Recovery and sustainable development. It consists of the development and delivery of modularised training through a variety of channels, most importantly the Pacific Institute for Peace Building and Development (PIPAD). The Institute aims to significantly increase South to South cooperation by bringing together a pool of Pacific and international trainers to deliver courses of core and specialist modules in specific areas. Alongside PIPAD a comprehensive set of training courses will be developed to support the mainstreaming of DRM in key sectors (e.g. education, health, water, construction, agriculture, tourism) and practice areas (e.g. climate change adaptation, natural resource management, sustainable livelihoods, governance) in project planning and management for delivery through PIPAD and CSO networks in collaboration with BCPR, CADRI and the Pacific Emergency Management Technical Advisory Group (PEMTAG).

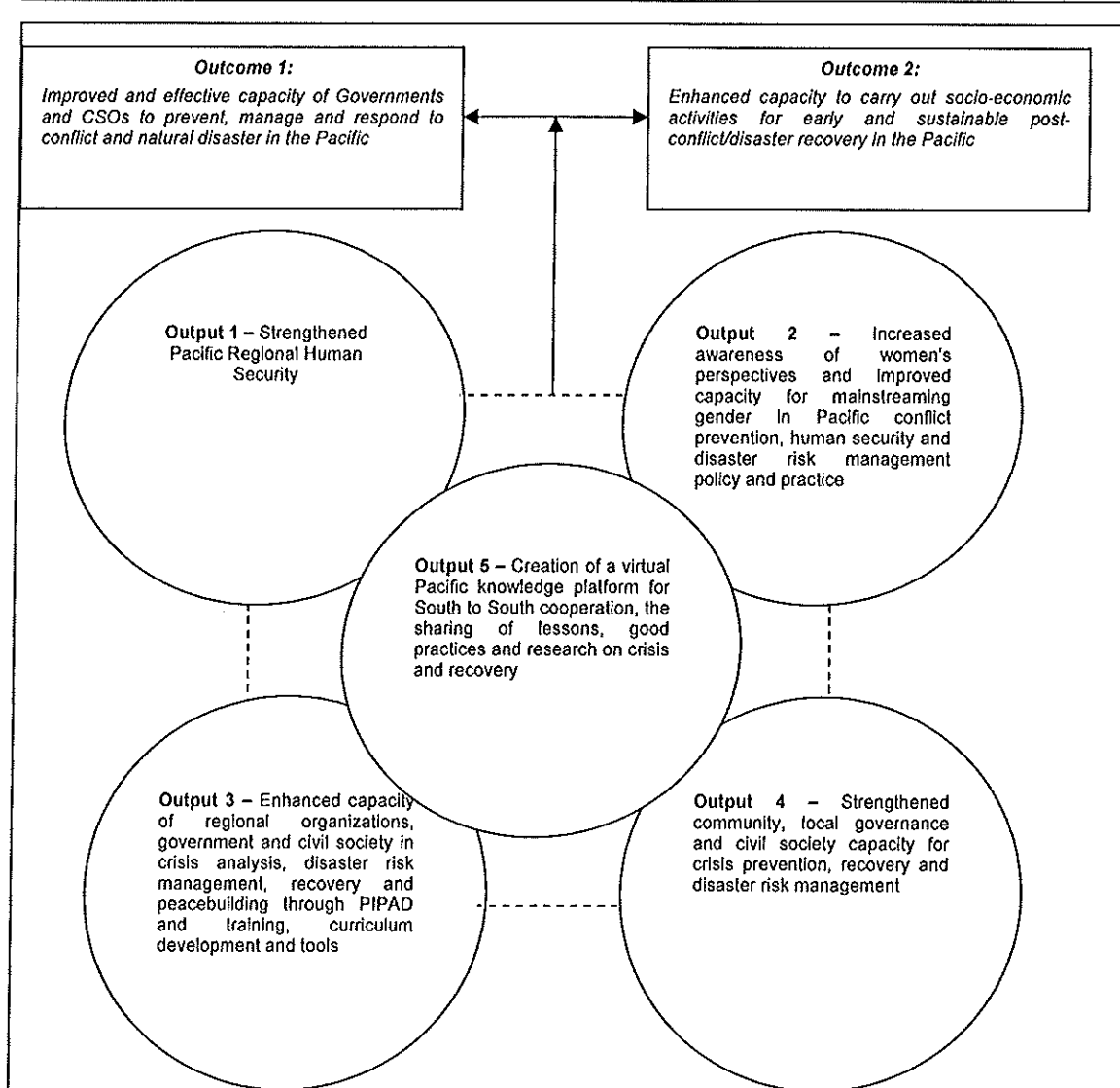
**Output 4: Strengthened community, local government, and civil society capacity for crisis prevention, recovery and disaster risk management**

The overall aim of the output is to strengthen capacity of civil society networks and local governance systems as well as advocate for the involvement of the private sector in understanding, prioritizing and reducing conflict and vulnerability to climate related and disaster risk through local development processes and by doing so, build the capacity of Pacific Island Communities to recover from crisis. As a part of this output the CPR Team will provide strategic input and support to the development of a UNDP led Climate Change Centre in Samoa and will advocate for an all of hazard, no regrets approach to strengthening the resilience of Pacific Island communities to the impacts of climate change and disaster. In order to achieve this the CPR team will draw on its own expertise as well as its extensive

global networks to draw in technical expertise from different regions. This output will also support the development of a Community of Practice (COP) for practitioners through capacity building and the facilitation of the exchange of knowledge amongst practitioners in DRR, development and adaptation to climate change. It also aims to increase the capacity of local governance systems to reduce vulnerability and increase community resilience through the piloting of gender-sensitive DRM projects that decrease vulnerability to disaster and climate change. This will be done in close collaboration with the UNDP Pacific Centre (PC) Governance Project and UNDP Multi/Country Offices and lessons learned will be systematised for sharing best practice with national and local governments and CSO partners as well as south-south cooperation. UNDP PC will establish partnerships with a variety of development partners from government, civil society and the private sector to strengthen local level risk management by building as much as possible on existing development activities in key sectors and other practice areas in Pacific Island Countries. Activities also support the further strengthening of the Pacific Peoples Building Peace (PPBP) and Women's Human Security and Peace Networks through improving knowledge transfer at national and regional levels by an expertise exchange amongst members and joint submissions to PIFS on key human security issues.

**Output 5: Creation of virtual Pacific knowledge platforms for South to South cooperation, the sharing of lessons, good practices and research on crisis prevention and recovery**

2.8 This output will support the furthering of learning and knowledge management through continuous support to and promotion of the Pacific Peace and Disaster Net portals. These portals will provide a virtual platform for sharing and developing Pacific experiences, case studies, policies, practices and lessons amongst practitioners in crisis prevention and DRM as well as related fields such as development, natural resource management and climate change. The virtual platforms also support increased regional knowledge, cooperation and timely and informed decision-making for policy and programming for crisis prevention and DRM in the Pacific.



## II.II Project Approach

7. The project will take a **synergetic, complementary and demand-responsive approach** to initiatives undertaken by UNDP Multi-Country Offices (MCOs) and Country Offices (COs). This will be achieved by up-streaming the outcomes of local initiatives, strengthening capacities of national partners, and generating tools and processes to increase impact at national level, through, for example, technical assistance for country programme formulation, the development of tools and methods including systematization of lessons learned, and seed funding for country, CSO and community level pilot projects.

8. Other key aspects of the approach include:

- a) **Human rights-based approach:** Focusing on building the capacity of duty-bearers (national and local governments) to respect, protect and fulfil their responsibilities to their populations to ensure safety and security related to natural disaster and conflict risk by upholding both national law and international human rights law. The project will assist the empowerment of claim-holders, in particular women and marginalized groups, to assert their rights in the context of conflict prevention and recovery and disaster risk management.
- b) **Gender complementarity:** While gender and the active inclusion of women is the focus of a specific output, this is mainstreamed throughout all other outputs and women's perspectives are an integral part of the entire project. The project will assist in policy development that mainstreams gender in human security discourse and practice; capacity building; awareness raising and advocacy with all partners on the importance of gender as a category of analysis and women's perspectives in crisis prevention and recovery.
- c) **Partnership orientation:** An extensive consultative phase informed the development of this regional project. Further regional and national consultations will ensure that outputs and activities are fully aligned to regional priorities and the Pacific Plan and implemented with a range of partner

organisations, including other UN and regional agencies and CSO networks to increase impact, effectiveness and sustainability.

- d) **Lesson learning and knowledge management:** The project will develop knowledge platforms and communities of practice for the sharing of Pacific experiences and south to south cooperation more generally as well as tools, curricula, the integration of lessons learned into knowledge products and services that feed into all project components, and monitoring and evaluation.

9. All outputs adhere to the *regionality criteria*, especially those:

- a) promoting regional public goods: building capacity for a human security framework, and mainstreaming DRM;
- b) promoting knowledge sharing and learning: development of PIPAD and DRM training; DRR COP and virtual platforms;
- c) providing Seed capital for pilot ideas on local level risk management pilot projects; and
- d) supporting regional dialogues on sensitive and emerging development issues: conflict prevention early response mechanism; gender-sensitive human security and conflict prevention research and analysis; action research on land and conflict; human security framework.

III. RESULTS AND RESOURCES FRAMEWORK

<p><b>Intended Outcome as stated in the Regional Programme Results and Resource Framework:</b></p> <p>1) Improved and effective capacity of Governments and CSOs to prevent, manage and respond to conflict and natural disaster and                  2) Enhanced capacity to carry out socio-economic activities for early and sustainable post-conflict/disaster recovery</p> <p><b>Outcome indicators as stated in the Regional Programme Results and Resources Framework, including baseline and targets:</b></p> <p>Indicator: 1.1. Risk analysis and gender-responsive assessment tools and methods developed and advocated for policy and planning processes; 1.2. Additional skills developed at regional and national levels;                  1.3. Regional surge capacity system established and operational; tools developed and used</p> <p>Baseline: 1.1. Low utilization rate and capacity to undertake risk analysis; 1.2. Limited national surge capacity to respond rapidly following conflict and natural disasters and delays in provision of essential life-saving goods and services</p> <p>Target: 1.1. Systematization of lessons learned in implementing gender-responsive conflict analysis in 5 countries and at least one regional organization; 1.2. At least 40 experts available for rapid deployment</p> <p>Indicator: 2.1 Number of early recovery activities successfully piloted</p> <p>Baseline: 2.1 Limited capacity to identify and implement economic and social recovery activities following crisis</p> <p>Target: 2.1 Methodologies for capacity-building on early recovery developed; 2.2. Early recovery activities formulated and tried out; Lessons from pilot activities documented and disseminated</p> <p><b>Partnership Strategy</b> The execution of the project is DEX.</p>				
<p><b>PROJECT TITLE AND ID (ATLAS Award ID): CRISIS PREVENTION &amp; RECOVERY PROJECT FOR THE PACIFIC</b></p>				
<p><b>INTENDED OUTPUTS</b></p>				
<p><b>Output 1: Strengthened Pacific Regional Human Security</b></p> <p>Baseline: No mention of human security in the Pacific Plan, Low capacity of eminent persons in quiet diplomacy, Non-operational regional early response mechanism to conflict and unrest, X DRM NAPS developed, endorsed and implemented in PICS</p> <p>Indicators:</p> <p>1. Endorsement of human security by the PIF leaders and reflected in the Pacific Plan.</p> <p>2. Increased capacity of eminent persons in the use of quiet diplomacy to respond to conflict and unrest.</p> <p>3. Number of times the early response mechanism to conflict and unrest has been used in the Pacific.</p> <p>4. Number of DRM NAPS developed, endorsed and implemented.</p>	<p><b>OUTPUT TARGETS FOR (YEARS)</b></p> <p><u>Targets 2008</u></p> <ul style="list-style-type: none"> <li>- DRM mainstreaming guidelines completed</li> <li>- 2 DRM NAPS completed</li> <li>- 4 Case studies completed</li> <li>- Action research initiated</li> <li>- Joint cross-practice projects established</li> </ul> <p><u>Targets 2009</u></p> <ul style="list-style-type: none"> <li>- 2 DRM NAPS</li> <li>- Human Security endorsed in the Pacific Plan</li> <li>- 2 Conflict Development Analyses completed</li> <li>- Nation-building project designed</li> </ul> <p><u>Targets 2010</u></p> <ul style="list-style-type: none"> <li>- 2 DRM NAPS</li> <li>- Seed fund established</li> <li>- 3rd Conflict Development Analysis completed</li> </ul> <p><u>Targets 2011</u></p> <ul style="list-style-type: none"> <li>- 2 DRM NAPS</li> </ul>	<p><b>INDICATIVE ACTIVITIES</b></p> <p>1. Activity Result: TA to support the PNG Nation Building Programme, the Solomon Islands Strengthening Capacity for Peace-Building in Post-Conflict Project and phase 2 of the Fiji Peace, Stability and Development Analysis in partnership with BCPR</p> <ul style="list-style-type: none"> <li>▪ Action 1.1 Scoping mission to support the design of the long-term peace and youth projects in the Solomon Islands.</li> <li>▪ Action 1.2 Assist the MNURP to research and analyze the underlying causes of conflict, the current status of reconciliation activities and develop appropriate policies and programs for peace and reconciliation, based on community and other consultations</li> <li>▪ Action 1.3 Peer review and technical input into UNDP PNG CO violence reduction, conflict prevention and peacebuilding concept notes.</li> <li>▪ Action 1.4 Scoping missions to PNG to support the design of the nation building programme and strategy development for CPR and private sector development in Bougainville.</li> <li>▪ Action 1.5 Technical assistance into the methodological design, systematising lessons learned, mainstreaming gender of an updated</li> </ul>	<p><b>RESPONSIBLE PARTIES</b></p> <p>UNDP Pacific Centre                  GOVPAC                  MDG Practice                  PIFS                  SOPAC                  SPC                  AusAID                  NZAID                  UNDP PNG Sub-Office                  Honiara, MCO Fiji, MCO Samoa                  UNDP RCB, BCPR                  Pacific Partnership for DRM                  East-West Centre                  PPBP                  Women, Human Security Network (WHSN)</p>	<p><b>INPUTS</b></p> <p>\$1,700,000                  National and Regional travel, DSA                  Human Security and Conflict Prevention Case Studies                  Scoping missions and consultations                  Training costs                  Logistic expenses                  Short-term consultants                  Seed fund of \$20,000</p>



	<p>Conflict-related Development Analysis (CDA) in Solomon Islands</p> <ul style="list-style-type: none"> <li>▪ Action 1.6 Technical backstopping of all phases of CDA in PNG including methodological design, systematising lessons learned and mainstreaming of gender.</li> <li>▪ Action 1.7 Research, dissemination and training on corporate social responsibility and conflict and environmental-sensitive business practices and youth economic empowerment in collaboration with the MDG and Poverty Reduction Project in PNG and Solomon Islands.</li> <li>▪ Action 1.8 Strategy developments with UNDP Fiji MCO for follow up to the PSDA</li> </ul> <p>2. Activity Result: Increased awareness of human insecurity and the root causes of conflict and increased regional and national capacity to analyse human insecurity and conflict and design appropriate strategic responses.</p> <ul style="list-style-type: none"> <li>▪ Action 2.1 Technical assistance to the development of PIC gender-sensitive human security/conflict prevention case study methodology</li> <li>▪ Action 2.2 Human security/conflict prevention scoping missions to 4 PICs</li> <li>▪ Action 2.3 Human security/conflict prevention workshops held in 4 PICs.</li> <li>▪ Action 2.4 Development of a human security/conflict prevention case studies synthesis report, dissemination and advocacy based on findings with regional and national partners.</li> <li>▪ Action 2.5 Consultation with PIFS, PPBP and partners on the utility and function of a conflict/human insecurity early warning system in the Pacific.</li> <li>▪ Institutional/capacity assessment of CROP agencies and CSOs working in conflict prevention and peacebuilding.</li> <li>▪ Action 2.6 Development of regional conflict-instability indicators based on CDAs and review of conflict analyses.</li> <li>▪ Action 2.8 Capacity building for PIFS through workshops and training to analyse, disseminate</li> </ul>	
--	---	--

<p>Output 2 : Increased awareness of women's perspectives and improved capacity for main-streaming gender in Pacific conflict prevention, human security and disaster risk management policy and practice</p>	<p>Targets 2008</p> <ul style="list-style-type: none"> <li>- Primer on gender, TKS and DRM</li> <li>- GBV research completed</li> <li>- Partner consultation</li> </ul>	<ul style="list-style-type: none"> <li>▪ information and facilitate advocacy on conflict and human insecurity.</li> <li>▪ Action 2.9 Training workshop for government officials and selected civil society leaders on conflict prevention, peace-building and preventative/ quiet diplomacy.</li> <li>▪ Action 2.7 Development of PIFS policy framework and guidelines for the implementation of the Biketawa Declaration.</li> <li>▪ Action 2.8 Workshops held with government and civil society to discuss the draft guiding principles and framework for action on land and conflict minimization.</li> <li>▪ Action 2.9 Design of guiding principles and framework for action on land and conflict minimization.</li> <li>▪ Action 2.10 Demand responsive technical assistance to regional and national stakeholders on land and conflict minimization.</li> <li>▪ Action 2.11 Targeted research on gender and human security issues that were identified during the 2007 Regional Human Security Consultations (e.g., gender and DDR)</li> <li>▪ Action 2.12 Advocacy with Parliaments on their role in preventing conflict and building peace in collaboration with GOVPAC.</li> </ul> <p>3. Activity Result Improved mainstreaming of disaster risk reduction in national development processes with 8 DRM NAPS designed and implemented.</p> <ul style="list-style-type: none"> <li>▪ Action 3.1 Technical advice (TA) to the Pacific Partnership Network on the mainstreaming of disaster risk reduction into national development processes</li> <li>▪ Action 3.2 Support to the development and implementation of national action plans for disaster risk management in 8 PICs</li> <li>▪ Action 3.3 Advocacy on the role of Parliaments in DRM in collaboration with GOVPAC</li> </ul>	<p>UNDP Pacific Centre PIFS, SPC, SOPAC UNIFEM AusAID</p>	<p>\$ 1,400,000</p> <p>TA UNV Gender, Conflict, Peace and Security Project Officer</p>
---	---	--	---	--

<p><u>Baseline:</u> Poor regional organization and CSO interface on gender, human security and crisis prevention, no gender-sensitive national human security and crisis prevention policies and DRM national action plans, and low capacity of governments to develop and implement gender-responsive early recovery plans</p> <p><u>Indicators:</u> 1. Number of regional and national development platforms used to promote the importance of gendered perspectives in crisis prevention and recovery 2. Number of gender-responsive amendments to relevant national policies and DRM national action plans</p>	<p>- TA <u>Target 2009</u> - Project activities initiated - TA - 1 "Eight Point Agenda" project implemented <u>Targets 2010</u> - 2 GBV pilot projects initiated - TA - 1 "Eight Point Agenda" project implemented <u>Targets 2011</u> - TA - 1 "Eight Point Agenda" project implemented</p>	<p>DRM in the Pacific</p> <ul style="list-style-type: none"> <li>▪ Action 1.2 TA to build capacity for mainstreaming gender in DRM policy and practice in the Pacific.</li> <li>▪ Action 1.3: design and implementation of programmes to operationalise the "Eight-Point Agenda for Gender Equality in Crisis Prevention and Recovery" in the Pacific with support of BCPR</li> </ul> <p>2. Activity Result: Increased awareness of women's perspectives and roles and improved capacity for mainstreaming gender conflict prevention and human security</p> <ul style="list-style-type: none"> <li>▪ Action 2.1: Research, dissemination, advocacy and joint pilot programming on GBV in conflict and conflict recovery contexts (feeding into the design of the joint satellite project 'Working with Men and Boys as Allies for GBV Prevention')</li> <li>▪ Action 2.2 Conduct a consultation process with PIFS and partners to revalidate and prioritize programming related to gender, conflict prevention and peacebuilding.</li> <li>▪ Action 2.3: TA to build capacity for mainstreaming gender conflict prevention and human security policy and practice in the Pacific.</li> </ul>	<p>UNDP RCC, BCPR UNDP PNG, Sub-Office Honiara, MCO Fiji, MCO Samoa UNFPA East-West Centre (WHSN) FemLINK Pacific UNV</p>	<p>GBV in conflict and conflict recovery project activity Team Leader, Senior Researcher, National Researchers and Research Assistants Travel, DSA for researchers (AusAID partial funding) National and Regional Workshops Short-term consultants</p>
<p><u>Output 3: Enhanced capacity of regional organizations, government and civil society in gender-sensitive and human rights based crisis analysis, disaster risk management, recovery and peacebuilding through the Pacific Institute for Peace Building and Development, training, curriculum development and tools.</u></p> <p><u>Baseline:</u> No regional capacity for gender sensitive and human rights based learning in the area of CPR</p> <p><u>Indicators:</u> PIPAD and CSO networks actively using pool of trainers and training modules for supporting mainstreaming initiatives</p>	<p><u>Targets 2008</u> - 4 PIPAD core modules developed and piloted - PIPAD Alumni Tracking and Monitoring System developed - 3 DRM modules developed - Research findings published and disseminated and integrated in modules <u>Targets 2009</u> 8 specialist PIPAD modules developed and piloted 2 Core Course institutes delivered regularly in April each year PIPAD Alumni Monitoring system actively implemented</p> <p><u>Targets 2010</u> -PIPAD Resource mobilization plan</p>	<p>1. Activity Result: Training, curriculum and tools developed and pool of Pacific trainers trained in CPR</p> <ul style="list-style-type: none"> <li>▪ Action 1.1: Curriculum development, training of trainers (TOT), hosting and resource mobilization for the Pacific Institute for Peace Building and Development (PIPAD).</li> <li>▪ Action 1.2 Support BCPR research on conflict and natural disaster interface.</li> <li>▪ Action 1.3: Development of a comprehensive set of training courses and modules including pool of Pacific trainers to support the mainstreaming of DRM in development practice areas, planning and project management for delivery through PIPAD and CSO networks.</li> </ul>	<p>UNDP Pacific Centre BCPR, CADRI PIFS, USP PIPAD UNDP PNG, Sub-Office Honiara, MCO Fiji, MCO Samoa Divine Word University Peace Foundation Melanesia ECREA Pacific Emergency Management and Training Advisory Group (PEMTAG), PPSEAWA</p>	<p>\$1,700,000 PIPAD Course Director (part-time, 4 years) PIPAD Pilot Hosting PIPAD for 4 years Short-term consultants for training module development Travel and DSA for participants</p>

<p>in place</p> <ul style="list-style-type: none"> <li>- PIPAD Core and Specialist courses delivered regularly in 2<sup>nd</sup> and 3<sup>rd</sup> quarter of the year</li> <li>DRM on going training delivered</li> </ul> <p><u>Targets 2011</u></p> <ul style="list-style-type: none"> <li>PIPAD Independent Evaluation conducted and curriculum revision under taken</li> <li>Pacific host for PIPAD identified and partnership agreement signed</li> <li>DRM training delivered</li> </ul>	<p><u>Targets 2008</u></p> <ul style="list-style-type: none"> <li>2 DRM pilot projects initiated</li> <li>2 regional COP workshops held</li> </ul> <p><u>Targets 2009</u></p> <ul style="list-style-type: none"> <li>2 DRM pilot projects initiated</li> <li>2 regional COP workshops held</li> </ul> <p>Design, development and implementation of expert exchange process completed</p> <ul style="list-style-type: none"> <li>1 submission on human security issues completed and made to PIFS jointly by PPBP and UNDP PC</li> </ul> <p><u>Targets 2010</u></p> <ul style="list-style-type: none"> <li>2 DRM pilot projects initiated</li> <li>2 regional COP workshops held</li> </ul> <p>Design, development and implementation of expert exchange process completed</p> <ul style="list-style-type: none"> <li>1 submission on human security issues completed and made to PIFS jointly by PPBP and UNDP PC</li> </ul> <p><u>Targets 2011</u></p> <ul style="list-style-type: none"> <li>2 DRM pilot projects initiated</li> <li>2 regional COP workshops held</li> </ul> <p>Design, development and implementation of expert exchange process completed</p> <ul style="list-style-type: none"> <li>1 submission on human security</li> </ul>	<p><b>Output 4: Community, local government and civil society capacity for crisis prevention, recovery and disaster risk management is strengthened</b></p> <p>Baseline: Capacity of local government and civil society for crisis prevention, recovery and disaster risk management is low</p> <p>Indicators:</p> <p>Local level initiatives designed and implemented by local government and civil society in the areas of crisis prevention, recovery and disaster risk management</p> <p>Coordinated or systematic dialogue or exchange of information between civil society and local government stakeholders on issues of crisis prevention, recovery and disaster risk management</p>	<p>UNDP Pacific Centre</p> <p>GOVPAC</p> <p>BDP</p> <p>Local Government</p> <p>SOPAC</p> <p>PPBB</p> <p>FemLINK Pacific</p> <p>CCF</p> <p>WHSPN</p> <p>CSO Strengthening satellite project</p> <p>CSO Networks</p> <p>UNV</p>	<p>1. Activity Result: Gender responsive pilot projects that build capacity of communities, civil society networks and local governance systems for reducing risk of conflict and disaster and recovering from crisis implemented.</p> <ul style="list-style-type: none"> <li>Action 1.1 Pilot sites selected on the basis of situational analysis</li> <li>Action 1.2 Projects designed, developed and implemented with partners</li> </ul> <p>2. Activity Result: Disaster Risk Reduction and Development Network developed through regular exchange of information on topical issues between DRR and development practitioners</p> <ul style="list-style-type: none"> <li>Action 2.1 Network members consulted on topical issues</li> <li>Action 2.2 Workshops designed and conducted in partnership with key stakeholders</li> </ul> <p>3. Activity Result: Expert Exchange processes between PPBP network members and joint submissions to PIFS on key human security areas and issues designed and implemented.</p> <ul style="list-style-type: none"> <li>Action 3.1 Work closely with network partners to develop best practice processes for exchange</li> <li>Action 3.2 Work with partners to identify issues for exchange and subject of submissions</li> <li>Action 3.3 Utilize outcomes from exchange processes to document submissions</li> </ul>	<p>\$2,400,000</p> <p>Travel, DSA for two expert exchanges, annual PPBP network meeting for 20 people and 2 DRR and Development networks per year</p> <p>MOUs for pilot projects</p> <p>Travel and DSA for design and implementation of pilot projects</p> <p>UNV</p>
---	---	--	---	--	---

	issues completed and made to PIFS jointly by PPBP and UNDP PC			
--	---	--	--	--

<p><b>Output 5: Creation of a virtual Pacific knowledge platform for South to South cooperation, the sharing of lessons, good practices and research on crisis and recovery</b></p> <p>Baseline: Currently no enabling environment for systematic sharing of information, lessons learned, best practice, research on crisis and South South cooperation</p> <p>Indicators: Evaluation of PeaceNet and Pacific Disaster Net reveal their value as platforms for enhanced research, dissemination of information, networking and partnerships</p>	<p><u>Targets_2008</u> PeaceNet portal operational Disaster Net portal operational</p> <p><u>Targets_2009</u> Database of women peacemakers completed Disaster Net operational and being regularly utilised for information exchange and decision making by both government and CSO DRM stakeholders</p> <p><u>Targets_2010</u></p> <p><u>Targets_2011</u></p>	<p>1. Activity Result: Continued support provided to the management of the PeaceNet Portal for enhanced research, dissemination, networking and partnerships</p> <ul style="list-style-type: none"> <li>▪ Action 1.1 Attend regular meetings with PeaceNet coordinators and provide input into issues</li> <li>▪ Action 1.2 Identify opportunities for the promotion of PeaceNet in regional and international fora</li> </ul> <p>2. Activity Result : Continued support and guidance provided to the development of Pacific Disaster Net to improve capacity for decision making support and knowledge sharing</p> <ul style="list-style-type: none"> <li>▪ Action 2.1 Attend regular meetings and provide technical input into the development of Disaster Net</li> <li>▪ Action 2.2 Identify and make use of opportunities for promotion of Disaster Net in regional and international fora</li> </ul> <p>3. Activity result: Database of experienced women peacemakers developed and submitted to DPA, DPKO and the office of the Special Adviser on Gender for appointment of positions in UN Missions</p> <ul style="list-style-type: none"> <li>▪ Action 3.1 Consult with partners and experts to identify suitably experienced women for inclusion on the database</li> <li>▪ Action 3.2 Manage development and input of appropriate data into the database</li> </ul>	<p>USP</p> <p>SOPAC</p> <p>IFRC</p> <p>OCHA</p>	<p>\$240, 000</p> <p>Contract for the hosting and management of the PeaceNet Portal</p> <p>MOU extension with SOPAC for PDN</p>
--	--	--	---	---



**Annual Work Plan**

Pacific Centre

Award Id: 00048493

Award Title: PEACEPAC [UNDP Pacific Centre]

Year: 2008

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget				
			Start	End		Fund	Donor	Budget Descr	Amount US\$	
00058678	PEACEPAC [UNDP Pacific Centre]	2 CSO pilot projects-DRM/CP			UNDP (Direct Execution)	30000	AUL	71600	Travel	50,000.00
					UNDP (Direct Execution)	30000	AUL	72600	Grants	100,000.00
					UNDP (Direct Execution)	30000	NZE	74100	Professional Services	37,500.00
		Conflict and DRM interface			UNDP (Direct Execution)	30000	NZE	71600	Travel	10,000.00
		Const PIFS: Gender, CP, PB			UNDP (Direct Execution)	30000	AUL	71600	Travel	30,000.00
		Constn on Pac Early Warning			UNDP (Direct Execution)	04110	UNDP	71600	Travel	25,000.00
		Dev & Impl DRM NAP in ZP			UNDP (Direct Execution)	30000	NZE	71200	International Consultants	25,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	50,000.00
		Gender & Trad knowledge in D			UNDP (Direct Execution)	30000	AUL	71600	Travel	70,000.00
		Gender-HurmsSec case stud			UNDP (Direct Execution)	30000	NZE	71600	Travel	100,000.00
		Maintain DRR Commn of Pra			UNDP (Direct Execution)	30000	NZE	71200	International Consultants	100,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	112,500.00
					UNDP (Direct Execution)	30000	NZE	72500	Supplies	25,000.00
					UNDP (Direct Execution)	30000	NZE	74100	Professional Services	37,500.00
		MCA resrch on Land & confil			UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	80,000.00
					UNDP (Direct Execution)	04110	UNDP	71300	Local Consultants	40,000.00
					UNDP (Direct Execution)	04110	UNOP	72500	Supplies	30,000.00
		Ong Update-PacificDisaster			UNDP (Direct Execution)	04110	UNDP	74100	Professional Services	25,000.00
		Pacific Early Response - Biker			UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	30,000.00
					UNDP (Direct Execution)	04110	UNDP	71600	Travel	100,000.00
		PeaceNet portal mngmt supple			UNDP (Direct Execution)	30000	AUL	74100	Professional Services	25,000.00
		PIPAD-Course dev, brandng,			UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	80,000.00
					UNDP (Direct Execution)	04110	UNDP	71300	Local Consultants	45,000.00
					UNDP (Direct Execution)	30000	AUL	71600	Travel	200,000.00
					UNDP (Direct Execution)	04110	UNDP	72100	Contractual Services-Companie	100,000.00
					UNDP (Direct Execution)	30000	AUL	72500	Supplies	100,000.00
		PIPAD-Dev DRM course			UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	80,000.00
		Resrch BV-Critict & Critict R			UNDP (Direct Execution)	30000	AUL	71200	International Consultants	60,000.00
					UNDP (Direct Execution)	30000	AUL	71600	Travel	100,000.00



**Annual Work Plan**

Pacific Centre

Award Id: 00048493

Award Title: PEACEPAC [UNDP Pacific Centre]

Year: 2008

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget				
			Start	End		Fund	Donor	Budget Descr	Amount US\$	
		Result GBV-Crisis & Conflict R			UNDP (Direct Execution)	30000	AUL	72100	Contractual Services-Companie	40,000.00
		Staffing, Mgmt, Implementat			UNDP (Direct Execution)	04240	UNDP	61200	Salaries Costs - GS Staff	30,000.00
		TA to PNG, SI, FJ prgm w B			UNDP (Direct Execution)	04240	UNDP	61300	Salary & Post Adj Cst-IP Staff	610,000.00
		TA to PPN on mstrng DRR			UNDP (Direct Execution)	30000	AUL	71600	Travel	70,000.00
					UNDP (Direct Execution)	30000	NZE	71200	International Consultants	40,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	30,000.00
					UNDP (Direct Execution)	30000	NZE	72100	Contractual Services-Companie	20,000.00
<b>TOTAL</b>										
<b>GRAND TOTAL</b>										
2,707,500.00										
2,707,500.00										





**Annual Work Plan**

Pacific Centre

Award Id: 00048493

Award Title: PEACEPAC [UNDP Pacific Centre]

Year: 2009

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget			
			Start	End		Fund	Donor	Budget Descr	Amount US\$
00058679	PEACEPAC [UNDP Pacific Centre]	2 CSO pilot projects-DRM/CP			UNDP (Direct Execution)	30000	NZE	71500 UN Volunteers	50,000.00
					UNDP (Direct Execution)	30000	AUL	71600 Travel	50,000.00
					UNDP (Direct Execution)	30000	AUL	72600 Grants	100,000.00
					UNDP (Direct Execution)	30000	NZE	74100 Professional Services	37,500.00
		Design of Pilot prgmt:GBV in			UNDP (Direct Execution)	30000	AUL	71200 International Consultants	20,000.00
		Dev & Impl DRM NAP in 2P			UNDP (Direct Execution)	30000	NZE	71200 International Consultants	25,000.00
					UNDP (Direct Execution)	30000	NZE	71600 Travel	50,000.00
		EPA for gender Equality in C			UNDP (Direct Execution)	30000	AUL	71200 International Consultants	20,000.00
		Gender & HumSec target re			UNDP (Direct Execution)	04110	UNDP	71200 International Consultants	40,000.00
					UNDP (Direct Execution)	04110	UNDP	71600 Travel	25,000.00
		Gender & Trad knowlge in D			UNDP (Direct Execution)	04110	UNDP	72100 Contractual Services-Campain	30,000.00
		Gender-HumSec case stud			UNDP (Direct Execution)	30000	AUL	71200 International Consultants	40,000.00
					UNDP (Direct Execution)	30000	NZE	71200 International Consultants	105,000.00
					UNDP (Direct Execution)	30000	NZE	71800 Travel	100,000.00
					UNDP (Direct Execution)	30000	NZE	72500 Supplies	100,000.00
		Maintain DRR Comm of Pra			UNDP (Direct Execution)	30000	NZE	71600 Travel	112,500.00
					UNDP (Direct Execution)	30000	NZE	72500 Supplies	25,000.00
					UNDP (Direct Execution)	30000	NZE	74100 Professional Services	37,500.00
		MCA resrch on Land & confi			UNDP (Direct Execution)	04110	UNDP	74100 Professional Services	70,000.00
		Ong Update-PacificDisastert			UNDP (Direct Execution)	04110	UNDP	74100 Professional Services	25,000.00
		Pacific Early Response - Bkhet			UNDP (Direct Execution)	04110	UNDP	71200 International Consultants	30,000.00
					UNDP (Direct Execution)	04110	UNDP	71600 Travel	50,000.00
		Parliamnts role in CPR & DF			UNDP (Direct Execution)	04110	UNDP	74100 Professional Services	50,000.00
		PeaceNet porttal mgmt supp			UNDP (Direct Execution)	30000	NZE	71600 Travel	20,000.00
		PIPAD-Course dev,TOT,CS			UNDP (Direct Execution)	30000	AUL	74100 Professional Services	25,000.00
					UNDP (Direct Execution)	04110	UNDP	71200 International Consultants	100,000.00
					UNDP (Direct Execution)	04110	UNDP	71600 Travel	200,000.00
					UNDP (Direct Execution)	30000	AUL	72500 Supplies	50,000.00
					UNDP (Direct Execution)	30000	AUL	74100 Professional Services	100,000.00



**Annual Work Plan**

Pacific Centre

Award Id: 00048493  
 Award Title: PEACEPAC [UNDP Pacific Centre]  
 Year: 2009

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget				
			Start	End		Fund	Donor	Budget Descr	Amount US\$	
		PIPAD-Course dev, TOT, CS			UNDP (Direct Execution)	30000	AUL	74500	Miscellaneous Expenses	20,000.00
		PIPAD-Dev DRM course			UNDP (Direct Execution)	04110	UNDP	71600	Travel	150,000.00
		PPBP-Expertise exch			UNDP (Direct Execution)	30000	NZE	71600	Travel	50,000.00
		Seed fund-resp to crisis			UNDP (Direct Execution)	30000	NZE	74100	Professional Services	40,000.00
		Staffing, Mgmt, Implementat			UNDP (Direct Execution)	30000	AUL	71200	International Consultants	20,000.00
		TA to PNG, SI, FJ prgm w/B			UNDP (Direct Execution)	04240	UNDP	61200	Salaries Costs - GS Staff	30,000.00
		TA to PPN on mstrng DRR			UNDP (Direct Execution)	04240	UNDP	61300	Salary & Post Adj Cst-IP Staff	610,000.00
		TA: Gender in DRM, CP, Hu			UNDP (Direct Execution)	30000	AUL	71200	International Consultants	30,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	65,000.00
					UNDP (Direct Execution)	30000	AUL	71600	Travel	20,000.00
<b>TOTAL</b>										
<b>GRAND TOTAL</b>										
2,722,500.00										
2,722,500.00										



**Annual Work Plan**

Pacific Centre

Award Id: 00048493

Award Title: PEACEPAC [UNDP Pacific Centre]

Year: 2010

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget				
			Start	End		Fund	Donor	Budget Descr	Amount US\$	
00058679	PEACEPAC [UNDP Pacific Centre]	2 CSO pilot projects-DRM/CP			UNDP (Direct Execution)	30000	NZE	71500	UN Volunteers	50,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	50,000.00
					UNDP (Direct Execution)	30000	NZE	72500	Grants	100,000.00
		Design of Pilot prgmt O&V in			UNDP (Direct Execution)	30000	AUL	74100	Professional Services	37,500.00
		Dev & Impl DRM NAP in 2P			UNDP (Direct Execution)	30000	AUL	71600	Travel	30,000.00
		EPA for gender Equality in C			UNDP (Direct Execution)	30000	NZE	71200	International Consultants	25,000.00
		Gender & HumSec target re			UNDP (Direct Execution)	30000	NZE	71600	Travel	50,000.00
		Gender-HumSec cases ad			UNDP (Direct Execution)	30000	AUL	71600	Travel	40,000.00
		Implmtr: O&V pilot prgm in C			UNDP (Direct Execution)	30000	NZE	72100	Contractual Services-Company	30,000.00
		Maintain DRR Comm of Pra			UNDP (Direct Execution)	30000	NZE	74100	Professional Services	120,000.00
					UNDP (Direct Execution)	30000	AUL	71600	Travel	50,000.00
					UNDP (Direct Execution)	30000	NZE	71200	International Consultants	50,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	112,500.00
					UNDP (Direct Execution)	30000	NZE	72500	Supplies	25,000.00
					UNDP (Direct Execution)	30000	NZE	74100	Professional Services	37,500.00
		Ong Update-Pacific Disaster			UNDP (Direct Execution)	04110	UNDP	74100	Professional Services	25,000.00
		Pacific Early Response - Blket			UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	30,000.00
					UNDP (Direct Execution)	04110	UNDP	71600	Travel	50,000.00
					UNDP (Direct Execution)	04110	UNDP	72500	Supplies	30,000.00
		Parliamts role in CPR & DF			UNDP (Direct Execution)	30000	NZE	72100	Contractual Services-Company	20,000.00
		PeaceNet portal mgmt supp			UNDP (Direct Execution)	30000	AUL	74100	Professional Services	25,000.00
		PIPAD-Dev DRM course			UNDP (Direct Execution)	04110	UNDP	71300	Local Consultants	40,000.00
					UNDP (Direct Execution)	04110	UNDP	72500	Supplies	85,000.00
		PIPAD-host ID, ong institute			UNDP (Direct Execution)	30000	AUL	71200	International Consultants	80,000.00
					UNDP (Direct Execution)	30000	AUL	71300	Local Consultants	40,000.00
					UNDP (Direct Execution)	30000	AUL	71600	Travel	100,000.00
					UNDP (Direct Execution)	04110	UNDP	74100	Professional Services	30,000.00
		PPBF-Experiences exch			UNDP (Direct Execution)	30000	NZE	71600	Travel	25,000.00



**Annual Work Plan**

Pacific Centre

Award Id: 00048493

Award Title: PEACEPAC [UNDP Pacific Centre]

Year: 2010

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget				
			Start	End		Fund	Donor	Budget Descr	Amount US\$	
		PPBP-Expertise Exch			UNDP (Direct Execution)	30000	NZE	74100	Professional Services	20,000.00
		Resch-3 gender sensitive CI			UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	50,000.00
		Seed fund-resp to crisis			UNDP (Direct Execution)	04110	UNDP	74100	Professional Services	50,000.00
		Soc resp, conflict env youth at			UNDP (Direct Execution)	30000	AUL	71200	International Consultants	20,000.00
		Staffing, Mgmt, Implementat			UNDP (Direct Execution)	04110	UNDP	71300	Local Consultants	40,000.00
		TA to PNG, SI, FJ prgm wr B			UNDP (Direct Execution)	04240	UNDP	61200	Salaries Costs - G S Staff	30,000.00
		TA to PPN on mstrng DRR			UNDP (Direct Execution)	04240	UNDP	61300	Salary & Post Adj CS-IP Staff	610,000.00
		TA: Gender in DRM, CP, Hur			UNDP (Direct Execution)	30000	AUL	71200	International Consultants	30,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	25,000.00
					UNDP (Direct Execution)	30000	AUL	71600	Travel	20,000.00
<b>TOTAL</b>										
<b>GRAND TOTAL</b>										
<b>2,387,500.00</b>										
<b>2,387,500.00</b>										



**Annual Work Plan**

Pacific Centre

Award Id: 00048493

Award Title: PEACEPAC [UNDP Pacific Centre]

Year: 2011

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget				
			Start	End		Fund	Donor	Budget Descr	Amount US\$	
00058679	PEACEPAC [UNDP Pacific Centre]	2 CSO pilot projects-DRM/CP			UNDP (Direct Execution)	30000	AUL	71800	Travel	50,000.00
					UNDP (Direct Execution)	30000	AUL	72600	Grants	100,000.00
		Dev & Impl DRM NAP in 2PI			UNDP (Direct Execution)	30000	NZE	74100	Professional Services	37,500.00
		EPA for gender Equality in C			UNDP (Direct Execution)	30000	NZE	71200	International Consultants	25,000.00
		Gender & HurrSec target re			UNDP (Direct Execution)	30000	NZE	71600	Travel	50,000.00
		Implmtn. GBV pilot prgm in C			UNDP (Direct Execution)	30000	AUL	74100	Professional Services	30,000.00
		Maintain DRR Comm of Pra			UNDP (Direct Execution)	30000	NZE	71600	Travel	25,000.00
					UNDP (Direct Execution)	30000	AUL	72100	Contractual Services-Companie	15,000.00
					UNDP (Direct Execution)	30000	AUL	71200	International Consultants	50,000.00
					UNDP (Direct Execution)	30000	NZE	71200	International Consultants	50,000.00
					UNDP (Direct Execution)	30000	NZE	71600	Travel	112,500.00
					UNDP (Direct Execution)	30000	NZE	72500	Supplies	25,000.00
					UNDP (Direct Execution)	30000	NZE	74100	Professional Services	37,500.00
					UNDP (Direct Execution)	04110	UNDP	74100	Professional Services	25,000.00
					UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	30,000.00
					UNDP (Direct Execution)	04110	UNDP	71600	Travel	50,000.00
			UNDP (Direct Execution)	30000	AUL	74100	Professional Services	25,000.00		
			UNDP (Direct Execution)	04110	UNDP	71200	International Consultants	80,000.00		
			UNDP (Direct Execution)	04110	UNDP	71300	Local Consultants	40,000.00		
			UNDP (Direct Execution)	30000	AUL	71600	Travel	100,000.00		
			UNDP (Direct Execution)	30000	AUL	74100	Professional Services	30,000.00		
			UNDP (Direct Execution)	04110	UNDP	74100	Professional Services	170,000.00		
			UNDP (Direct Execution)	30000	NZE	71600	Travel	25,000.00		
			UNDP (Direct Execution)	30000	NZE	72500	Supplies	20,000.00		
			UNDP (Direct Execution)	30000	NZE	74100	Professional Services	20,000.00		
			UNDP (Direct Execution)	04110	UNDP	71600	Travel	70,000.00		
			UNDP (Direct Execution)	04110	UNDP	72500	Supplies	30,000.00		
			UNDP (Direct Execution)	30000	AUL	71600	Travel	20,000.00		
			UNDP (Direct Execution)	04110	UNDP	71600	Travel	90,000.00		



**Annual Work Plan**

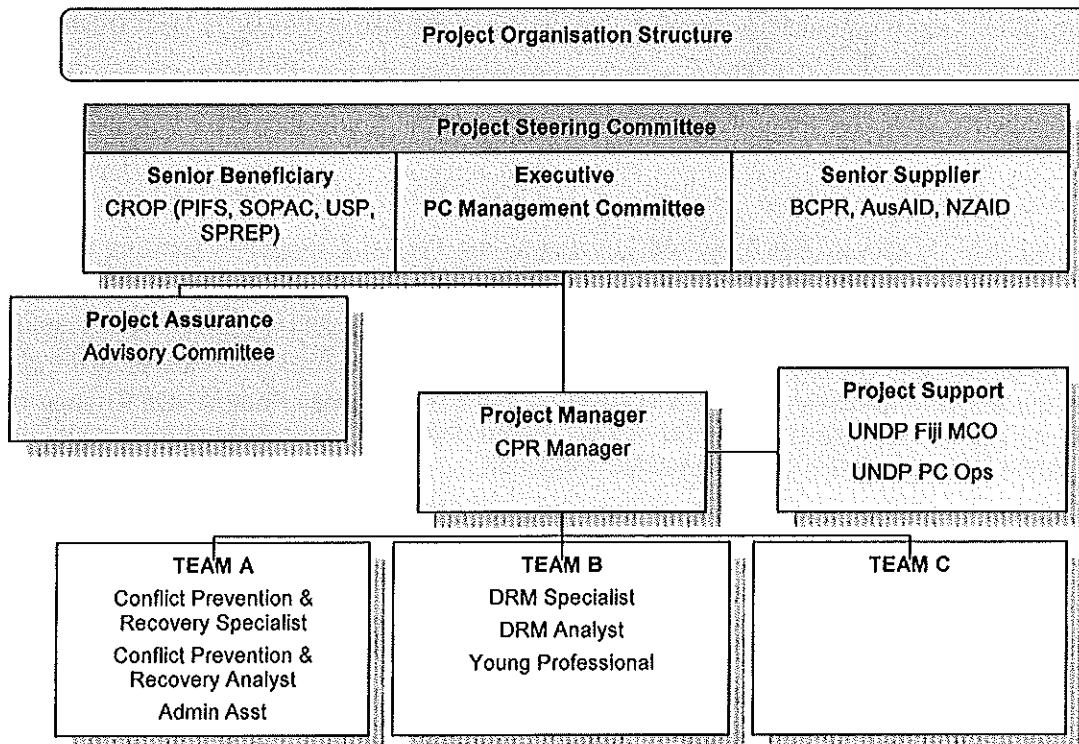
Pacific Centre

Award ID: 00048493  
 Award Title: PEACEPAC [UNDP Pacific Centre]  
 Year: 2011

Report Date: 15/11/2007

Project ID	Expected Outputs	Key Activities	Timeframe		Responsible Party	Planned Budget			Amount US\$
			Start	End		Fund	Donor	Budget Descr	
		Soc resp. conflict and youth el			UNDP (Direct Execution)	04110	UNDP	Professional Services	40,000.00
		Staffing, Mgmt, Implementat			UNDP (Direct Execution)	04240	UNDP	Salaries Costs - GS Staff	30,000.00
		TA to PNG, SI, FJ prgm w B			UNDP (Direct Execution)	04240	UNDP	Salary & Post Adj Cst:IP Staff	610,000.00
		TA to PPN on mining DRR			UNDP (Direct Execution)	30000	AUL	Supplies	30,000.00
		TA: Gender in DRM, CP, Hul			UNDP (Direct Execution)	30000	NZE	Travel	20,000.00
					UNDP (Direct Execution)	30000	AUL	Contractual Services-Companie	20,000.00
<b>TOTAL</b>									<b>2,182,500.00</b>
<b>GRAND TOTAL</b>									<b>2,182,500.00</b>

## V. MANAGEMENT ARRANGEMENTS



### DEX

10. The project will be implemented over a period of 48 months, commencing in January 2008 through to December 2011. The project will be directly executed by UNDP Pacific Centre in Suva (PC). UNDP PC will be responsible for the technical and financial management of the project, and for all fiduciary arrangements. The UNDP PC will partner with implementing agencies/ partner to achieve the results defined in the project RRF. Each output will have a main CROP agency counter-part in charge of implementation to work with civil society organisations, academia, etc. as appropriate.

11. The main partner organisations to strengthen the Crisis Prevention and Management Architecture for the Pacific Region are: The Pacific Island Forum Secretariat (PIFS), SOPAC, the University of South Pacific (USP) and the Pacific GPAC and UN Agencies.

12. The CROP agencies will lead all consultative processes with Member States, the NGO network will facilitate interface and engagement of civil society, pilot initiatives will be lead by UNDP COs in line with the PC Annual Work Plan. The implementation strategy for each output will closely involve consultations with UNDP-PC, BCPR, DPA and DESA. Specific partnerships for activities in different outputs will be developed with relevant national governments and civil society groups.

13. Overall management will be through the Pacific Centre's Management Committee & Advisory Panel. The Pacific Centre's management structure and reporting mechanisms are set out in the Pacific Centre Strategy, 2008-2011.

14. Project coordination will be vested in the Project Steering Committee, which will comprise the main cost-sharing and policy advocacy partners. A representative from the respective organisations will be identified and confirmed once the programme is approved for implementation. The Project Steering Committee will review the annual work-plan, monitor progress and provide strategic directions to optimize the impact of the programme. The Board will be consulted if and when the Project Manager's tolerances (in terms of time and budget) have been exceeded. These tolerances will be monitored by the Project Assurance Officer.

15. The CPR projects day-to-day operations will be coordinated by the Project Manager who will be responsible for management of the project (see Annex for Project Manager TOR). The Project Manager will be supported by Project Support, who will be recruited to assist in coordinating the routine activities of the project and will report on a regular basis to the Project Manager (See Annex: Project Support ToR).

---

## MONITORING FRAMEWORK AND EVALUATION

16. In accordance with the programming policies and procedures outlined in the UNDP User Guide, the project will be monitored through the following:

### Within the annual cycle

- On a quarterly basis, a quality assessment shall record progress towards the completion of key results, based on quality criteria and methods captured in the Quality Management table below.
- An Issue Log shall be activated in Atlas and updated by the Project Manager to facilitate tracking and resolution of potential problems or requests for change.
- Based on the initial risk analysis submitted (see annex 1), a risk log shall be activated in Atlas and regularly updated by reviewing the external environment that may affect the project implementation.
- Based on the above information recorded in Atlas, a Quarterly Progress Reports (QPR) shall be submitted by the Project Manager to the Project Board through Project Assurance, using the standard report format available in the Executive Snapshot.
- a project Lesson-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project
- a Monitoring Schedule Plan shall be activated in Atlas and updated to track key management actions/events

### Annually

- **Annual Review Report.** An Annual Review Report shall be prepared by the Project Manager and shared with the Project Board and the Outcome Board. As minimum requirement, the Annual Review Report shall consist of the Atlas standard format for the QPR covering the whole year with updated information for each above element of the QPR as well as a summary of results achieved against pre-defined annual targets at the output level.
  - **Annual Project Review.** Based on the above report, an annual project review shall be conducted during the fourth quarter of the year or soon after, to assess the performance of the project and appraise the Annual Work Plan (AWP) for the following year. In the last year, this review will be a final assessment. This review is driven by the Project Board and may involve other stakeholders as required. It shall focus on the extent to which progress is being made towards outputs, and that these remain aligned to appropriate outcomes.
  - All activities supported by the programme will report on their performance against standard indicators and targets as set out in the RRF and Annual Work Plan. These indicators will be disaggregated by sex, location of beneficiaries and specific vulnerable groupings, and all programme monitoring and evaluation will take a gender and human rights based approach.
  - Where practical, and in conjunction of relevant regional meetings, key stakeholders will meet at least once every two years to review progress achieved; and actively discuss constraints and opportunities to support the development of an inclusive financial sector.
  - The programme is subject to an independent mid-term and final evaluation to assess its overall performance, the outputs and outcomes produced against its initial targets, the impact it has brought or would likely to bring about with a focus on the progress made towards sustainability of the outputs, their relevance to regional and national contexts, and management efficiency.
  - The evaluations will pay specific attention on intended and unintended impacts on vulnerable groups and provide mechanisms for the free and meaningful participation of local stakeholders – including women and targeted vulnerable groups.
  - The evaluation will be forward looking offering lessons learned and recommendations to improve programme performance. Opportunities will be sought for collaboration with programme partners in conducting the evaluations.
-



## Quality Management for Project Activity Results

OUTPUT 1: Strengthened Pacific Regional Human Security		
<b>Activity Result 1 (Atlas Activity ID)</b>	TA to support the PNG <i>Nation Building Programme</i> , the Solomon Islands <i>Strengthening Capacity for Peace-Building in Post-Conflict Project</i> and phase 2 of the <i>Fiji Peace, Stability and Development Analysis</i> in partnership with BCPR	Start Date: 1/1/08 End Date: 31/12/11
<b>Purpose</b>	Purpose is threefold. First to develop a nuanced and deeper diagnosis of conflict dynamics, causes and actors at national and sub-national levels through the implementation and use of CDA and indicators that will provide the necessary information to design rapid and longer term responses to crisis and peace building. Second, to enhance the capacity of national partners in the analysis of conflict and designing strategic responses to prevent conflict and build peace. Third to increase capacities of partners in conflict-sensitive development programming.	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Action 1.1 Scoping mission to support the design of the long-term peace and youth projects in the Solomon Islands.</li> <li>▪ Action 1.2 Assist the MNURP to research and analyze the underlying causes of conflict, the current status of reconciliation activities and develop appropriate policies and programs for peace and reconciliation, based on community and other consultations</li> <li>▪ Action 1.3 Peer review and technical input into UNDP PNG CO violence reduction, conflict prevention and peacebuilding concept notes.</li> <li>▪ Action 1.4 Scoping missions to PNG to support the design of the nation building programme and strategy development for CPR and private sector development in Bougainville.</li> <li>▪ Action 1.5 Technical assistance into the methodological design, systematising lessons learned, mainstreaming gender of an updated Conflict-related Development Analysis (CDA) in Solomon Islands</li> <li>▪ Action 1.6 Technical backstopping of all phases of CDA in PNG including methodological design, systematising lessons learned and mainstreaming of gender.</li> <li>▪ Action 1.7 Research, dissemination and training on corporate social responsibility and conflict and environmental-sensitive business practices and youth economic empowerment in collaboration with the MDG and Poverty Reduction Project in PNG and Solomon Islands.</li> <li>▪ Action 1.8 Strategy developments with UNDP Fiji MCO for follow up to the PSDA.</li> </ul>	
<b>Quality Criteria</b>	<b>Quality Method</b>	<b>Date of Assessment</b>
Number of requests for technical assistance from UNDP M/COs	PC Management Committee- level of demand responsiveness from PC to M/COs.	Annually
PNG Nation Building Programme designed, endorsed by government and implemented	PC Management Committee and annual qualitative project progress report with stakeholders.	January 2009
Solomon Islands Strengthening Capacity for Peace-Building in Post-Conflict Project designed, endorsed by government and implemented	PC Management Committee and annual qualitative project progress report with stakeholders.	January 2009

<b>OUTPUT 1: Strengthened Pacific Regional Human Security</b>		
<b>Activity Result 2 (Atlas Activity ID)</b>	Increased awareness of human insecurity and the root causes of conflict and increased regional and national capacity to analyse human insecurity and conflict and design appropriate strategic responses.	Start Date: 1/1/08 End Date: 31/12/11
<b>Purpose</b>	The purpose is six fold. First to develop a nuanced and deeper diagnosis of conflict and human insecurity dynamics, causes and actors at national and sub-national levels through conflict prevention and human security case studies. Second, to enhance the capacity of national partners in the analysis of conflict and human insecurity and designing strategic responses to prevent conflict and build peace. Third to increase capacities of partners in conflict-sensitive development programming. Fourth to develop evidence based policy prescriptions and a dialogue process to agree on the way forward to address land management, tenure and use as a key common conflict factor across the region. Fifth is to build the capacity of PIFS in conflict analysis and management and early warning and early response. Sixth is to sensitise government officials to conflict prevention concepts and approaches will enable them to be better advocates and actors for comprehensive, non violent responses.	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Action 2.1 Technical assistance to the development of PIC gender-sensitive human security/conflict prevention case study methodology</li> <li>▪ Action 2.2 Human security/conflict prevention scoping missions to 4 PICs</li> <li>▪ Action 2.3 Human security/conflict prevention workshops held in 4 PICs.</li> <li>▪ Action 2.4 Development of a human security/conflict prevention case studies synthesis report, dissemination and advocacy based on findings with regional and national partners.</li> <li>▪ Action 2.5 Consultation with PIFS, PPBP and partners on the utility and function of a conflict/human insecurity early warning system in the Pacific.</li> <li>▪ Institutional/capacity assessment of CROP agencies and CSOs working in conflict prevention and peacebuilding.</li> <li>▪ Action 2.6 Development of regional conflict-instability indicators based on CDAs and review of conflict analyses.</li> <li>▪ Action 2.8 Capacity building for PIFS through workshops and training to analyse, disseminate information and facilitate advocacy on conflict and human insecurity.</li> <li>▪ Action 2.9 Training workshop for government officials and selected civil society leaders on conflict prevention, peace-building and preventative/ quiet diplomacy.</li> <li>▪ Action 2.7 Development of PIFS policy framework and guidelines for the implementation of the Biketawa Declaration.</li> <li>▪ Action 2.8 Workshops held with government and civil society to discuss the draft guiding principles and framework for action on land and conflict minimization.</li> <li>▪ Action 2.9 Design of guiding principles and framework for action on land and conflict minimization.</li> <li>▪ Action 2.10 Demand responsive technical assistance to regional and national stakeholders on land and conflict minimization.</li> <li>▪ Action 2.11 Targeted research on gender and human security issues that were identified during the 2007 Regional Human Security Consultations (e.g., gender and DDR)</li> <li>▪ Action 2.12 Advocacy with Parliaments on their role in preventing conflict and building peace in collaboration with GOVPAC.</li> </ul>	

Quality Criteria	Quality Method	Date of Assessment
Number of governments endorsing findings from human security/conflict prevention case studies by Governments	Governments endorsement through feedback at regional dissemination consultation	May 2008
Number of governments requesting conflict prevention/human security case studies	Annual qualitative progress review with project stakeholders	Annually
Number of governments endorsing the findings of the land and conflict minimization project	Governments endorsement through feedback at regional dissemination consultation	May 2008
Number of requests for technical assistance on land and conflict minimization	Annual qualitative progress review with project stakeholders	Annually
Operational early warning system	Early warning pilot/reports	Quarterly from 2009

OUTPUT 1: Strengthened Pacific Regional Human Security		
<b>Activity Result 3 (Atlas Activity ID)</b>	Improved mainstreaming of disaster risk reduction in national development processes with 8 DRM NAPS designed and implemented.	Start Date: 1/1/08 End Date: 31/12/11
<b>Purpose</b>	To mainstream disaster risk reduction in national development processes.	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Action 3.1 Technical advice (TA) to the Pacific Partnership Network on the mainstreaming of disaster risk reduction into national development processes</li> <li>▪ Action 3.2 Support to the development and implementation of national action plans for disaster risk management in 8 PICs</li> <li>▪ Action 3.3 Advocacy on the role of Parliaments in DRM in collaboration with GOVPAC</li> </ul>	
Quality Criteria	Quality Method	Date of Assessment
Number of national development plans incorporate disaster risk reduction/management	National development plans	Annually
Number of national action plans for disaster risk management	National action plans endorsed by government and implemented by national partners	Annually
Number of requests for technical assistance by the Pacific Partnership Network	Quarterly/Annual project review/appraisal by stakeholders	Annually

OUTPUT 2: Increased awareness of women's perspectives and improved capacity for main-streaming gender in Pacific conflict prevention, human security and disaster risk management policy and practice		
<b>Activity Result 1 (Atlas Activity ID)</b>	Mainstreaming gender in DRM and recovery	Start Date: 1/1/08 End Date: 31/12/11
<b>Purpose</b>	<i>Increased awareness and capacity of gender issues in DRM and early recovery for UNDP and other regional partners</i>	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Research and dissemination on the gender dimensions of traditional knowledge in DRM in the Pacific</li> <li>▪ TA to build capacity for mainstreaming gender in DRM policy and practice in the Pacific.</li> <li>▪ Design and implementation of programmes to operationalise the "Eight-Point Agenda for Gender Equality in Crisis Prevention and Recovery" (8PA) in the Pacific with support of BCPR</li> </ul>	
Quality Criteria	Quality Method	Date of Assessment
Early recovery plans and policies reflect specific gender aspects and activities	Early recovery plans in disaster affected countries and evaluation of recovery activities	12 months after the recovery intervention
DRM projects reflect gender aspects	LPAC, Project documents and project evaluations	LPAC meetings and annual evaluations
National DRM strategies reflect gender aspects	DRM National Action Plans in supported countries	Upon approval of NAPs

OUTPUT 2: Increased awareness of women's perspectives and improved capacity for main-streaming gender in Pacific conflict prevention, human security and disaster risk management policy and practice		
<b>Activity Result 2 (Atlas Activity ID)</b>	Mainstreaming gender in conflict prevention and human security	Start Date: 1/1/08 End Date: 31/12/11
<b>Purpose</b>	<i>Increased awareness and capacity of gender issues in conflict prevention and human security for UNDP and other regional partners</i>	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Research, dissemination, advocacy and joint pilot programming on GBV in conflict and conflict recovery contexts (feeding into the design of the joint UN project 'Working with Men and Boys as Allies for GBV Prevention')</li> </ul>	

	<ul style="list-style-type: none"> <li>▪ Conduct a consultation process with PIFS and partners to revalidate and prioritize programming related to gender, conflict prevention and peacebuilding.</li> <li>▪ TA to build capacity for mainstreaming gender in conflict prevention and human security policy and practice in the Pacific.</li> </ul>	
Quality Criteria	Quality Method	Date of Assessment
Joint UN project on GBV incorporates results from research	Project document and LPAC of joint UN GBV project, project evaluations	Project approval date and annual project evaluations
PIFS and partners have an agreed on gender, conflict prevention and peacebuilding strategy and programming	PIFS strategy and programme documentation, national policies	PIFS Leaders meeting October 2008
Conflict prevention and peacebuilding initiatives by regional partners are gender sensitive	Project appraisals through PPBP and PIFS steering committees	Ongoing

<b>OUTPUT 3: Enhanced capacity of regional organizations, government and civil society in gender-sensitive and human rights based crisis analysis, disaster risk management, recovery and peacebuilding through the Pacific Institute for Peace Building and Development, training, curriculum development and tools.</b>		
<b>Activity Result 1 (Atlas Activity ID)</b>	Training and tools developed and Pacific trainers trained	Start Date: 1/1/08 End Date: 31/12/11
<b>Purpose</b>	<i>Increased capacity of development partners in gender-sensitive, human rights based crisis analysis, disaster risk management, recovery and peacebuilding through access to and use of training, curriculum and tools</i>	
<b>Description</b>	Curriculum development, training of trainers (TOT), hosting and resource mobilization for the Pacific Institute for Peace Building and Development (PIPAD). Support BCPR research on conflict and natural disaster interface. Development of a comprehensive set of training courses and modules including pool of Pacific trainers to support the mainstreaming of DRM in development practice areas, planning and project management for delivery through PIPAD and CSO networks.	
Quality Criteria	Quality Method	Date of Assessment
Number of people trained through PIPAD or other channels	Trainings undertaken, participants evaluation	Annually and after each training event
Number of trainers trained and active	TOT's conducted and trainers actively providing training	Annually and after each training event
Tools from interface research used in Pacific training events	Curricula	Annually

<b>OUTPUT 4: Community, local government and civil society capacity for crisis prevention, recovery and disaster risk management is strengthened</b>		
<b>Activity Result 1 (Atlas Activity ID)</b>	Pilot Projects for building capacity in CPR	Start Date: Jan 2008 End Date: Dec 2011
<b>Purpose</b>	Gender responsive pilot projects that build capacity of communities, civil society networks and local governance systems for reducing risk of conflict and disaster and recovering from crisis implemented.	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Pilot sites selected on the basis of situational analysis</li> <li>▪ Projects designed, developed and implemented with partners</li> </ul>	
Quality Criteria	Quality Method	Date of Assessment
Increase in the number of crisis and gender sensitive projects being implemented by CSOs in partnership with local government	Case studies with best practice and lessons learned identified are documented	2009 - 2011
Increased participation of communities, particularly women and other marginalised groups, in decision making for crisis sensitive planning at the local level	Project Reports Case Studies	2009 - 2011
8 local level government plans that are gender and crisis sensitive	Project Reports	2009-2011

<b>OUTPUT 4: Community, local government and civil society capacity for crisis prevention, recovery and disaster risk management is strengthened</b>		
<b>Activity Result 2 (Atlas Activity ID)</b>	DRR and Development Network	Start Date:2008 End Date:2012
<b>Purpose</b>	Disaster Risk Management and Development Network developed through regular exchange of information	

	on topical issues between DRM and development practitioners	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Network members consulted on topical issues</li> <li>▪ Workshops designed and conducted in partnership with</li> </ul>	
<b>Quality Criteria</b>	<b>Quality Method</b>	<b>Date of Assessment</b>
Increase in the number of sub regional networks that link DRM and development stakeholders and provide a space for exchange	Workshop Reports	2011
Increase in the number of initiatives and dialogues arising out of regular workshop and exchange between DRM and development stakeholders	Workshop Reports	2009 - 2011
Increase in the number of projects involving collaboration between DRM and development stakeholders	Desk review of DRM and development initiatives in the region	2012

<b>OUTPUT 4: Community, local government and civil society capacity for crisis prevention, recovery and disaster risk management is strengthened</b>		
<b>Activity Result 3 (Atlas Activity ID)</b>	<i>Expert Exchange and submissions by PPBP network</i>	Start Date:2008 End Date:2011
<b>Purpose</b>	Expert Exchange processes between PPBP network members and joint submissions to PIFS on key human security areas and issues designed and implemented.	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Work closely with network partners to develop best practice processes for exchange</li> <li>▪ Work with partners to identify issues for exchange and subject of submissions</li> <li>▪ Utilize outcomes from exchange processes to document submissions</li> </ul>	
<b>Quality Criteria</b>	<b>Quality Method</b>	<b>Date of Assessment</b>
Best practice processes for exchange documented and agreed upon by PPBP	MOU or similar agreement in place between PPBP network members	December 2008
Topical issues for submissions identified and agreed upon by PPBP network members	Network Meeting records	December 2008
3 Submissions on human security issues made to PIFS by PPBP	Records of fora used to make formal submissions	December 2011
Human Security issues receiving increased attention from receiving greater commitment by PIF leaders	PIF leaders meeting communiques	2009 - 2011

<b>OUTPUT 5: Creation of a virtual Pacific knowledge platform for South to South cooperation, the sharing of lessons, good practices and research on crisis and recovery</b>		
<b>Activity Result 1 (Atlas Activity ID)</b>	<i>Support to PeaceNet Portal</i>	Start Date:2008 End Date:2011
<b>Purpose</b>	Continued support provided to the management of the PeaceNet Portal for enhanced research, dissemination, networking and partnerships	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Attend regular meetings with PeaceNet coordinators and provide input into issues</li> <li>▪ Identify opportunities for the promotion of PeaceNet in regional and international fora</li> </ul>	
<b>Quality Criteria</b>	<b>Quality Method</b>	<b>Date of Assessment</b>
Number of regional and international fora in which PeaceNet Portal are promoted	Desk top review and evaluation report	Sept – Dec 2011
Number of dialogues taking place on PeaceNet Portal between PPBP Network members and others	Desk top review and evaluation report	Sept – Dec 2011
Number of Initiatives arising as a result of dialogues taking place on PeaceNet	Desk top review and evaluation report	Sept – Dec 2011
Number of key policy documents disseminated using PeaceNet	Desk top review and evaluation report	Sept – Dec 2011
<b>OUTPUT 5: Creation of a virtual Pacific knowledge platform for South to South cooperation, the sharing of lessons, good practices and research on crisis and recovery</b>		
<b>Activity Result 1 (Atlas Activity ID)</b>	Support to Pacific Disaster Net	Start Date:2008 End Date:
<b>Purpose</b>	Continued support and guidance provided to the development of Pacific Disaster Net to improve capacity for	

	decision making support and knowledge sharing	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Attend regular meetings and provide technical input into the development of Disaster Net</li> <li>▪ Identify and make use of opportunities for promotion of Disaster Net in regional and international fora</li> </ul>	
<b>Quality Criteria</b>	<b>Quality Method</b>	<b>Date of Assessment</b>
Number of regional and international fora in which PeaceNet Portal are promoted	Project Reports Desk top review and evaluation report	2008 Sept – Dec 2011
Increased number of dialogues taking place and documents being shared on Pacific Disaster Net between DRM and Development Network members and others	Desk top review and evaluation report	Sept – Dec 2011
Increased number of initiatives arising as a result of dialogues taking place on Pacific Disaster Net	Desk top review and evaluation report	Sept – Dec 2011
Increased number of initiatives arising as a result of dialogues taking place on Pacific Disaster Net	Desk top review and evaluation report	Sept – Dec 2011

<b>OUTPUT 5: Creation of a virtual Pacific knowledge platform for South to South cooperation, the sharing of lessons, good practices and research on crisis and recovery</b>		
<b>Activity Result 1 (Atlas Activity ID)</b>	Database of women peacekeepers	Start Date: Jan 2008 End Date: Dec 2008
<b>Purpose</b>	Database of experienced women peacemakers developed and submitted to DPA, DPKO and the office of the Special Adviser on Gender for appointment of positions in UN Missions	
<b>Description</b>	<ul style="list-style-type: none"> <li>▪ Consult with partners and experts to identify suitably experienced women for inclusion on the database</li> <li>Manage development and input of appropriate data into the database</li> </ul>	
<b>Quality Criteria</b>	<b>Quality Method</b>	<b>Date of Assessment</b>
Number of women identified and included on database	Database records	December 2009
Number of women from database employed in UN Missions	Records from DPKO, DPA and Office of the Special Adviser on gender for appointment of positions in UN Missions	Sept – Dec 2011

## VII. Legal Context

17. This regional project is directly executed by the UNDP Pacific Centre located in Fiji. As Fiji, the host country, has signed the Standard Basic Assistance Agreement (Letter of Arrangement of the South Pacific Regional Office between government of Fiji and UNDP), the following text applies. This project document shall be the instrument referred to as such in Article 1 of the SBAA between the Government of Fiji and UNDP, signed on 1<sup>st</sup> November 1975. Consistent with the Article III of the Standard Basic Assistance Agreement, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the implementing partner. The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.

18. UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

19. The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

20. For those countries which have endorsed the project the following text applies:

- The project document shall be the instrument envisaged in the Supplemental Provisions to the Project Document, attached hereto.
- Consistent with the above Supplemental Provisions, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the executing agency.

21. The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.

22. UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

23. The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

## VIII. ANNEXES

## Risk Log Matrix

#	Description	Category	Impact & Probability	Countermeasures / Mngt response	Owner	Author	Date Identified	Last Update	Status
1	Change in Government / Political Instability and insecurity in target countries	Political Security	Delays in project implementation due to change in government leadership; revised government priorities due to crisis; restriction of movement  I = 4 P = 3	- Continuous 'whole-of-government' consultation and approach, to ensure continuity and buy-in - Building capacities of regional organisations and CSO's to advocate and negotiate for appropriate solutions with government agencies. - Timeline for implementation has to be made flexible	Programme Manager		Nov 2007	Nov 2007	No change
2	Political sensitivities by Forum leaders around analysis of causes of human insecurity in Pacific Island states	Political	- Delay in development and endorsement of Pacific regional Human security framework - Weak or lack of effective Early response and Early warning mechanisms to conflict and instability in the Pacific region I = 5 P = 4	- Wider partnership with CSO's and Donor agencies so that engagement with PIFS is not politicized. - In-depth analysis/case studies of human insecurity being piloted in 4 Pacific islands countries - Continuous engagement and consultation with Governments of findings to ensure ownership	Programme Manager		Nov 2007	Nov 2007	No change
3	Delays in UNDP Procurement/contracting processes	Organisational Operational	- Delays in programme implementation due to unsuitable contracting/partnership modalities with CROP agencies and CSO's, and	- Increased communication and dialogue with Procurement Advisors from UNDP Fiji MCO, and UNDP Regional Centre Bangkok.	Programme Manager, Programme Staff		Mar 2007	Nov 2007	Increasing



#	Description	Category	Impact & Probability	Countermeasures / Mngt response	Owner	Author	Date Identified	Last Update	Status
4	Partners lacking capacity to integrate Gender awareness/HRBA into project activities, or not recognising it as a priority.	Organisational	<p>individuals.</p> <p>- Frustration and mistrust by UNDP Project Partners.</p> <p>I = 4 P = 4</p> <p>- UNDP seen as pushing Gender and Human Rights issues on its own and may create gap in partnership and ownership</p> <p>I = 3 P = 3</p>	<p>- Continuous engagement with Partners on UNDP procurement processes</p> <p>- Project Partners to be made more aware of UNDP mandate on gender and human rights issues and its importance in effective development work.</p> <p>- Improved awareness/advocacy strategies on Gender and Human rights issues,</p> <p>- Provision of targeted training on gender and/or human rights based approach to a select group of partners in the region.</p>	Programme Manager; Programme Staff		Nov 2007	Nov 2007	Increasing
5	Politicisation of Programme activities by politicised State Institutions	Strategic	<p>- 'Hijack' of programme activities by political groupings which may contribute to misunderstanding of UNDP's role and programme objectives</p> <p>I = 4 P = 3</p>	<p>- Engagement with State institutions need to be managed more cautiously</p> <p>- Effective public awareness of UNDP's mandate, as well as generating awareness of UNDP Projects on a regional and national level in specific areas</p>	Programme Manager; Programme Staff		Nov 2006	Nov 2007	Increasing
6	Limited capacity of lead agencies and implementing partners	Organisational Strategic	<p>- Lack of 'buy-in' by Partners of priority/strategic areas of work</p> <p>- Imbalance of power relationships between</p>	<p>- Extensive technical assistance and accompaniment of project activities has been built into the 4-year Programme.</p>	Programme Manager; Programme Staff		Nov 2006	Nov 2007	Increasing

#	Description	Category	Impact & Probability	Countermeasures / Mngt response	Owner	Author	Date Identified	Last Update	Status
7	Unforeseen changes to Staff/Financial capacities of Partner agencies	Organisational Operational	<p>partners</p> <ul style="list-style-type: none"> <li>- UNDP perceived as hijacking programme with its own agenda</li> <li>I = 4</li> <li>P = 2</li> </ul> <ul style="list-style-type: none"> <li>- Continuity of implementation momentum is adversely affected due to Staff changes</li> <li>- Partners may not be able to fulfil project obligations due to financial problems/limitation</li> <li>I = 4</li> <li>P = 2</li> </ul>	<ul style="list-style-type: none"> <li>- Capacity Assessment of partners before contracting process is initiated.</li> <li>- Clear and Agreed upon 'Memorandum of Understanding' (MOU) contract that defines roles and responsibilities of each partner.</li> <li>- Clear contingency planning, and Succession planning for each Project partner</li> <li>- Capacity Assessment of partners before contracting process is initiated.</li> </ul>	Programme Manager, Programme Staff		Nov 2006	Nov 2007	Increasing
8	Natural Hazard incidences, eg., Earthquake, volcanic activities, tropical cyclones	Environmental	<ul style="list-style-type: none"> <li>- Infrastructural damage causing delays in programme implementation</li> <li>- Change in government priorities effecting project implementation timelines</li> <li>- Injury of programme Staff/partner agency personnel</li> <li>- Travel delays to/from country</li> <li>I = 4</li> <li>P = 3</li> </ul>	<ul style="list-style-type: none"> <li>Flexibility in programme timelines especially for those countries most at risk</li> <li>All travel to be ISECT compliant</li> </ul>	Programme Manager, Programme Staff		Nov 2006	Nov 2007	Increasing

**Annex 2 Post Descriptions****Pacific Regional Crisis Prevention and Recovery Advisor/Project Manager****Key Duties:***Support to the operations of the PC and programme management*

- Support the PC Manager in the preparation of documentation and organization of the PC Management Committee and Pacific Advisory Panel meetings
- Prepare quarterly reports on delivery and financial management of the Peacebuilding and Crisis Recovery Project for the Pacific as part of management and reporting processes of Centre
- Support resource mobilization, partnership building and knowledge sharing
- Act as Manager for the PC when required

*Policy and technical advisory support in the area of peace and conflict prevention*

- Provide high level policy advice, capacity building guidance and knowledge communication on a range of crisis prevention and recovery issues to Pacific COs and Pacific island countries
- Ensure that issues related to conflict prevention and peace-building are systematically addressed in UNDP and UN wide strategic planning and management tools in the Pacific island countries (e.g. through SRFs, ROAR, evaluation processes, the Multi-Country Programme Outline, CCA, UNDAF and other interagency coordination and management tools)
- Provide expert advice and guidance on UN policy and inter-agency processes related to conflict prevention and peace-building in the Pacific island region
- Analyze the social, gender, economic and political situation and trends in the Pacific and provide advice on need for programmatic support to avert or ameliorate crises and facilitate social and economic recovery through appropriate peace building, reconciliation, and rehabilitation initiatives
- Facilitate regional information sharing on the peacebuilding and crisis recovery progress to strengthen partnerships and mobilize resources

*Integrated regional programme delivery, knowledge management and networking*

- Formulate technical support and capacity-building programmes to enhance government capacity for good governance, conflict management, and gender inclusive national reconciliation and rehabilitation in the countries of the region
- Formulate gender inclusive and responsive programmes to strengthen the competence of non-state institutions and organizations and their active participation in the process of peace-building and national rehabilitation
- Support, through gender inclusive and balanced training and knowledge networking, the creation of a critical mass of UNDP, national, regional and partner staff with the necessary skills and knowledge to respond to the development challenges in conflict situations, including the design and roll out of conflict analysis/assessment training for field level programme and other staff
- Support the active participation of non-state organizations and agencies in post-crisis peace consolidation, social reconciliation, and economic rehabilitation; identify the needs and roles of local non-governmental organizations and civil organizations in democratization and social reconciliation; analyze conditions that support or hamper civil society development, and recommend strategies to improve current conditions
- Build strategic alliances and partnerships for peace and development related strategies and initiatives and maintain close liaison with relevant donors and other actors supporting UNDP's peace related efforts

**Minimum Recruitment Criteria:**

- Advanced University Degree in International Relations, Peace and Conflict Studies or related field
- 10 years international development experience, including extensive field experience
- Substantive policy expertise in development/conflict/security, including familiarity with UN institutional relations; knowledge of UNDP and UN system policies and programming in crisis and post-crisis situations
- A demonstrated understanding of gender analysis and its applications to implementation of the programme
- Relevant experience in the Pacific and crisis areas

- Proven ability to facilitate and manage complex ideas and operations and to maximize the synergies effectively
- Experience in handling programme portfolios, monitoring & evaluation, and management of human and financial resources
- Strong communication and advocacy skills
- Familiarity with UNDP work in the Asia-Pacific region at country and regional level will be an asset.
- Full working knowledge of English, including excellent writing skills

<b>Conflict Prevention and Peacebuilding Expert</b>
---

**Key Duties:**

*Support to the operations of the PC and programme management*

- Support the PC Manager in the preparation of documentation and organization of the PC Management Committee and Pacific Advisory Panel meetings
- Support the Project Manager in the prepare quarterly reports on delivery and financial management of the Peacebuilding and Crisis Recovery Project as part of management and reporting processes of Centre
- Support resource mobilization, partnership building and knowledge sharing

*Policy and technical support in the area of conflict prevention*

- Prepare research, participatory assessments and analysis of the social, gender economic and political situation and trends in the Pacific islands (sub)-region to determine appropriate programmatic support to avert or ameliorate conflict and facilitate social and economic recovery through appropriate peacebuilding initiatives
- Provide technical inputs and direction to country specific and Pacific (sub)-regional initiatives on peacebuilding and recovery that is gender sensitive, including areas such as post-conflict rehabilitation, disaster management, demobilization, weapons collection, conflict prevention and reconciliation, security sector reform, etc.
- Develop, through gender balanced and inclusive training and knowledge networking, a critical mass of UNDP, national, regional and partner staff with the necessary skills and knowledge to respond to development challenges in conflict situations, including the design and roll out of peace and conflict analysis/assessment training for field level programme and other staff
- Identify the needs and roles of local non-governmental organizations and civil society organizations and formulate strategies and projects for UNDP to strengthen community and local NGO involvement, as well as the roles of women, in reconciliation, inter-community cooperation, community based violence prevention, and their engagement in the development of national and regional strategies
- Formulate projects to strengthen the competence of non-state institutions and organizations, including local media

*Integrated regional programme delivery, knowledge management and networking*

- Through advocacy and outreach activities, promote active participation of non-state organizations and agencies, in post-crisis peace consolidation, social and gender inclusive reconciliation, and economic rehabilitation in the Pacific (sub)-region
- Strengthen partnerships and information sharing with relevant donors and other actors supporting UNDP's peace related efforts, including through substantive management over the crisis and post-crisis area of the web-site, and through periodic information sharing via email updates to the donor/partner network
- Assist the Advisor and programme staff in helping build strategic alliances and partnerships for peace and development related strategies and initiatives, in particular at the grass roots and non governmental levels
- Assist the Advisor and programme staff in maintaining close contact with relevant staff in UNDP Headquarters, contributing to BCPR/UNDP corporate policies in conflict prevention and peace-building as necessary

- Work with the Advisor and project staff in mobilizing resources for peace and development initiatives
- Concrete contributions to the knowledge and strengthening of conflict prevention and recovery in the Pacific sub-region;
- Regular contact with conflict prevention and recovery advisers and relevant programme personnel in the Bureau for Conflict Prevention and Recovery and the Asia Pacific Regional Centres in Bangkok and Colombo maintained
- Participation and contribution to knowledge management networks on key developments in conflict prevention and recovery provided

#### Minimum Recruitment Qualifications

- Post-graduate University Degree in relevant field (e.g. International Relations, Peace and Conflict Studies, development, political sciences, development economics, etc)
- At least 7 years progressive experience including in developing countries with a focus on the area of crisis prevention and recovery;
- Demonstrable thorough understanding of the CPR field and experience in programming, policy and advocacy;  
Excellent interpersonal skills and ability to operate and deliver in a complex and multicultural environment;
- Good knowledge and understanding of the UN, its values, priority goals and systems and procedures will be a definitive asset;
- Working experience in small island countries including the Pacific will be a definitive asset;
- Experience in handling programme portfolios, monitoring & evaluation, and management of human and financial resources;
- Fluency in English. Languages of the Pacific Islands would be an asset

<b>Natural Disaster Reduction and Transition Specialist</b>
---

#### Key Duties:

##### *Support to the operations of the PC and programme management*

- Support the PC Manager in the preparation of documentation and organization of the PC Management Committee and Pacific Advisory Panel meetings
- Support the Project Manager in the prepare quarterly reports on delivery and financial management of the Peacebuilding and Crisis Recovery Project as part of management and reporting processes of Centre
- Support resource mobilization, partnership building and knowledge sharing

##### *Policy and Technical Support in the Area of Conflict Prevention*

- Supporting the development of the Pacific regional disaster reduction strategies, in collaboration with regional disaster reduction agencies including OCHA and with the input of a wide cross section of stakeholders
- Contribute to national and regional consultations on the state of early recovery interventions and lessons learned from recent experiences with regard to reintegration/ rehabilitation
- In consultation with relevant national and regional organizations and partners, co-ordinate the development of UNDP disaster reduction and transition recovery frameworks in order to define appropriate modalities of UNDP support to national counterparts, key disaster reduction issues to be addressed and relevant partnerships and execution and implementation arrangements. Ensure that UNDP strategies have synergy with other regional strategies in areas such as adaptation to climate change, poverty alleviation and governance and gender.
- Undertake programme planning, development and design missions related to national capacity building in economic and social recovery interventions and strengthening relief - development linkages that are gender inclusive and responsive
- Conduct local consultations with national and community authorities, bilateral donor organisations, UN system organisations and NGOs to strengthen working relations and develop, where appropriate, common or mutually supportive programmes

- Conduct Country Level risk assessment exercises in order to determine key risk reduction needs and capacities and to define appropriate UNDP disaster reduction support at the country level.
- Provide substantive results reports to the DRU in Geneva on a quarterly and annual basis for inputs into the global DRU programme results reports.
- Appraise Country Office requests for TRAC 3 Category II support in case of natural disasters and recommend where appropriate the allocation of in-kind technical resources to facilitate and plan for transition recovery
- Recommend, organise and undertake, where appropriate, missions to programme countries which have suffered a recent major natural disaster or conflict situation, identify opportunities for developing transition recovery frameworks and supervise the formulation of strategies, frameworks and associated transition recovery programming.
- Ensure that disaster reduction concerns and the priorities identified in UNDP regional and sub-regional disaster reduction strategies are fully addressed in disaster transition recovery initiatives and programming
- Ensure that all transition recovery support and recovery planning activities are used as opportunities to integrate risk reduction practices in the overall reconstruction and recovery process.

#### **Minimum Recruitment Qualifications**

- Advanced University Degree in social sciences or discipline relevant to disaster reduction with international recognized contributions to the theory and practice of disaster reduction and recovery through publications and contributions to professional associations and international committees or equivalent demonstrated experience at management level.
- 6-8 years of increasingly responsible experience in planning and managing technical co-operation strategies and relevant advocacy programmes in disaster reduction, emergency response and post-disaster transition recovery.
- Relevant experience in the Pacific
- Familiarity with UNDP work in the Asia-Pacific region at country and regional level will be an asset
- Fluency in English. Languages of the Pacific Islands would be an asset